

Letter to the Shareholders

August 2014

Dear shareholders and business associates,

Net income from our equity investments increased from EUR -3.6 million in the first half of the previous year to EUR 0.7 million in the first half of 2014. As in the previous year, the strongest contribution to earnings of EUR 6.1 million was generated by Serial Production business (previous year: EUR 3.7 million). Consolidated earnings amounted to EUR 1.6 million in the first half of the year. Consolidated cash and cash equivalents including the long-term financial assets of the holding company amounted to EUR 136.8 million as at 30 June 2014, thereof EUR 38.8 million invested in long-term financial assets. The Group's total debt was EUR 32.6 million, hence net funds amounted to EUR 104.3 million. EUR 1.5 million was spent on share repurchases in the first half of the year.

The table below shows the development of net earnings and the return on sales for the past two years:

	2nd HY 2012	1st HY 2013	2nd HY 2013	1st HY 2014	(% Previous Year)
Serial Production/Automotive	1.564	3.664	3.479	6.108	67%
	0.7%	1.7%	2.1%	3.3%	
Plant Engineering & Construction	602	-3.933	2.759	-1.713	56%
	2.4%	-12.5%	5.9%	-5.0%	
Business Services	10.699	-3.327	-12.691	-3.678	-11%
	13.5%	-5.4%	-12.9%	-4.8%	
Total	12.865	-3.596	-6.453	717	120%
	3.9%	-1.2%	-2.1%	0.2%	

In the first half of 2014, net earnings in the Serial Production / Automotive segment were increased by 67% as against the period of the previous year to EUR 6.1 million. In Plant Engineering we generated a loss of EUR 1.7 million in the first half of the year, thereby halving the loss for the first half of the previous year. We usually see a seasonal improvement in earnings in the second half of the year. In Business Services we reduced our loss as against the second half of 2013 (EUR 12.7 million), when ASTERION was included for the first time, to EUR 3.7 million.

We would expressly like to thank our managing directors for the good results in the first half of the year. They all successfully increased earnings in spite of the persistently difficult market conditions in Europe.

Please do not hesitate to contact us with any suggestions for improvements or with any promising leads for new transactions.

Yours sincerely



Reimar Scholz

Spokesman of the Executive Board



Harald Ender

Head of Operations